

An Analysis of Markets for High Oil Corn

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Introduction

- Agricultural biotechnology & plant genetics deliver value-enhanced grain to end-users
- High oil corn is not a Genetically Modified Organism (GMO)
- Traditional commodity system is unable to recognize value-enhanced products
- Increased risks and returns for supply chain players
- Distribution of value/profits among players

Objectives

- Discuss strategic & managerial issues for supply chain players
 - Analyze risks and returns for HOC growers, handlers, and end-user for hogs & poultry
 - Examine impact of HOC on the traditional commodity system
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Methodology

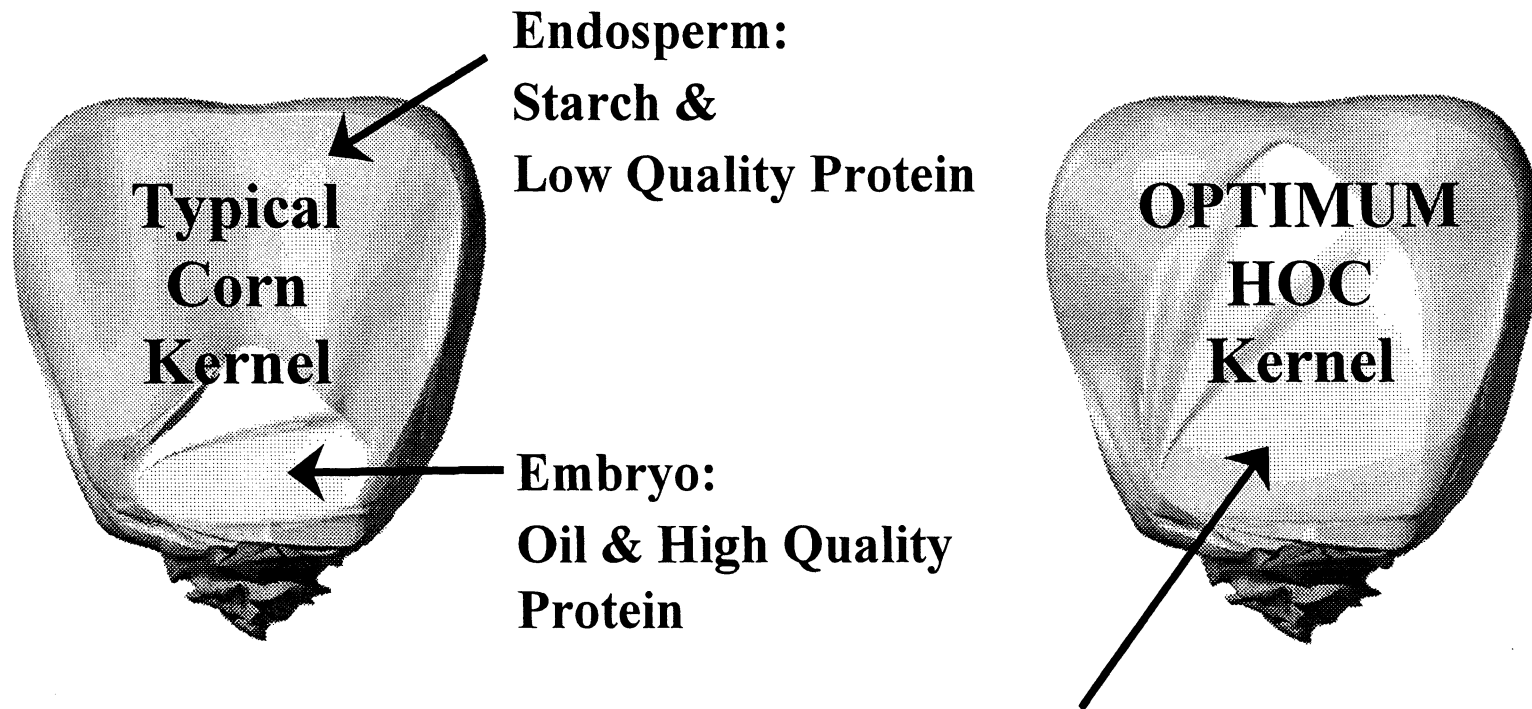
- Review of previous studies and reports
- Selected interviews with biotech firms, corn farmers, elevators, millers, and end-users in Ohio, 1999
- Selected interviews with university researchers
- Collected data from government sources, agribusiness trade groups, and private firms

Results

- Grower's Risks and Returns of HOC versus Normal Oil Corn (Table 1)
 - Assume comparable yield, but may be lower
 - Higher costs of production
 - Increased risks (less drought/disease resistant)
 - More management expertise required
- Grower's HOC Return at Different Oil Levels (Table 2)

 - Higher oil content equals higher premium

Typical Corn vs Optimum[®] High Oil Corn



Larger Germ in High Oil result in:

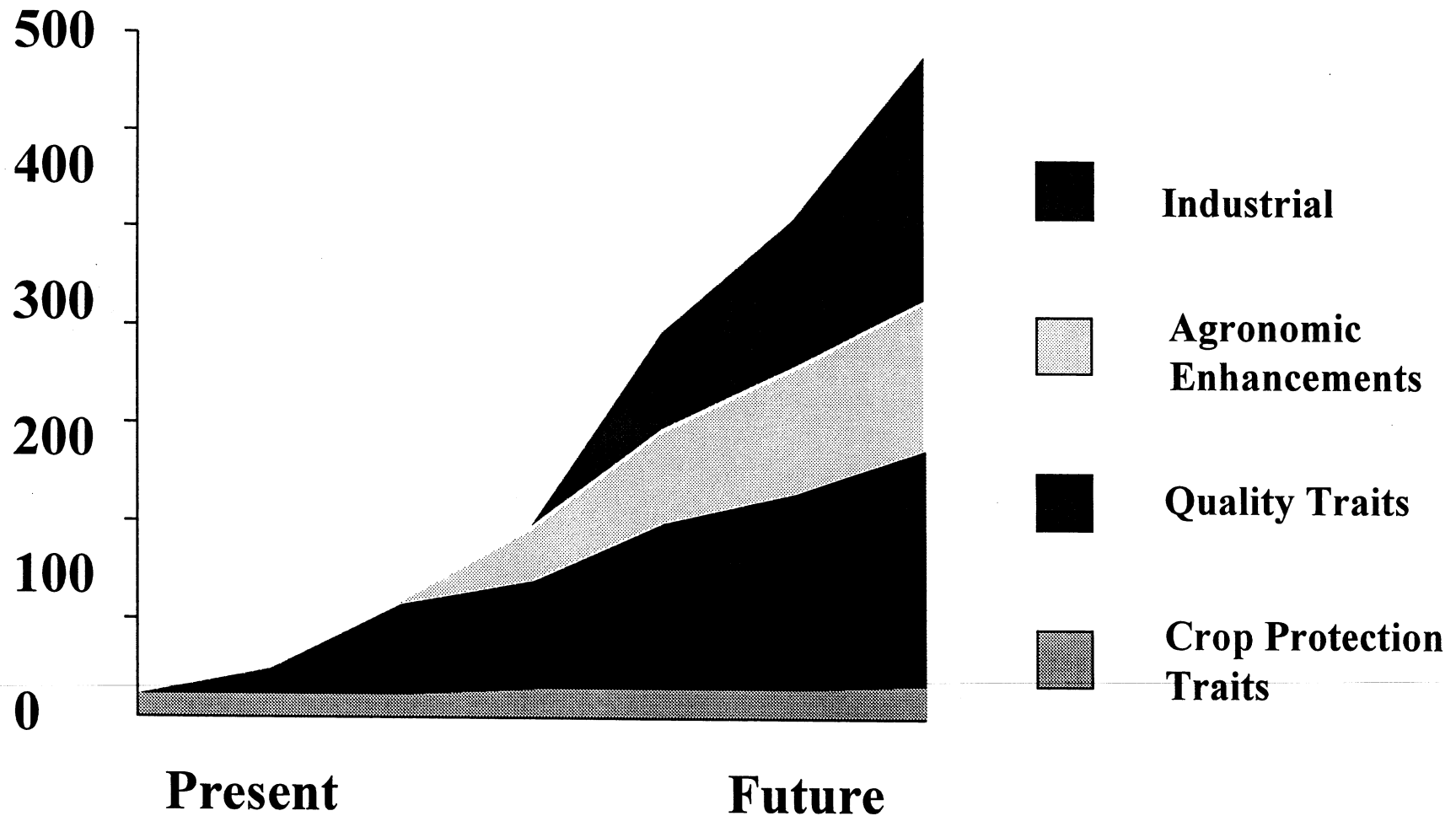
- Increased Oil Content
- Improved Protein Quality





The Future of Value-Added Grains

Market Potential Estimates (\$ Billions)



**Table 1: High Oil Corn versus Number 2
Yellow Corn: Returns Per Acre**

	High Oil Corn	Number 2 Yellow Corn
Key Parameters:		
Acres	1.0	1.0
Yield Per Acre (bushels)	130	130
Spot Price (Per bushel)	\$2.50	\$2.50
Premium (Per bushel)	\$0.17	0
Oil Content	7.0%	3.5%
Income:		
- Revenue	347.10	325.00
Incremental Expenses:		
- Technology Fee (\$30/unit)	11.11	-
- Seed Cost (\$90.00/unit; 1 unit - 2.7 acres)	33.33	-
- Traditional Variable Costs	131.67	165.00
Returns Above Variable Cost	<u>170.99</u>	<u>160.00</u>

Source: Primary Data, Field Research

**Table 2: High Oil Corn's Return Per Acre
at Different Oil Levels**

	High Oil Corn	High Oil Corn
Key Parameters:		
Acres	1.0	1.0
Yield Per Acre (bushels)	160	160
Spot Price (Per bushel)	\$2.50	\$2.50
Premium (Per bushel)	\$0.11	\$0.25
Oil Content	6.5%	8.0%
Income:		
- Revenue	417.60	440.00
Incremental Expenses:		
- Technology Fee (\$30/unit)	11.11	11.11
- Seed Cost (\$90.00/unit; 1 unit - 2.7 acres)	33.33	33.33
- Traditional Variable Costs	189.00	189.00
Returns Above Variable Cost	<u>184.16</u>	<u>206.58</u>

Source: Primary Data, Field Research

Risks and Returns for End-Users

- HOC return for hog and poultry producers (Tables 3 & 4)
 - More energy
 - Easier processing
 - Higher quality protein
 - Higher returns
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Table 3: Poultry Producer's Break-even Premium for High Oil Corn (HOC) based on Price of Normal Oil Corn (NOC) and Alternative Prices for Fat

Price of Fat <u>(\$/lb.)</u>	Amount of Fat (lbs.)	Price of NOC <u>(\$/bu.)</u>	Value of HOC <u>(\$/bu.)</u>	Break-even Premium <u>(\$/bu.)</u>
\$0.13	1.85	\$2.50	\$2.74	\$0.24
\$0.16	1.94	\$2.50	\$2.81	\$0.31
\$0.25	2.08	\$2.50	\$3.02	\$0.52

Key Parameters:

- a) HOC - 7.0% oil content
- b) If NOC prices decrease to \$1.80/ bu. the break-even premium increases by 3 to 4 cents per bushel
- c) Break-even premium = Value of HOC/ bu. - Price of NOC

Source: KS Akey Inc. Lewisburg, OH

Phone Interview with Poultry Nutritionist

**Table 4: Hog Producer's Break-even Premium
High Oil Corn (HOC) and Normal Oil Corn (NOC)**

<u>Oil Content</u>	<u>HOC (lb)</u>	<u>NOC (lb)</u>	<u>Fat (lb)</u>	<u>SBOM (lb)</u>	<u>NOC Equiv.Cost (100 lbs)</u>	<u>Value of HOC/bu. (56 lbs)</u>	<u>Break-even Premium (56 lbs)</u>
5.0%	100	96.0	2.0	2.0	\$4.82	\$2.70	\$0.20
5.5%	100	95.5	2.5	2.0	\$4.88	\$2.73	\$0.23
6.0%	100	95.0	3.0	2.0	\$4.94	\$2.76	\$0.26
6.5%	100	94.5	3.5	2.0	\$4.99	\$2.80	\$0.30
7.0%	100	94.0	4.0	2.0	\$5.05	\$2.83	\$0.33
7.5%	100	93.5	4.5	2.0	\$5.11	\$2.86	\$0.36

Key Parameters:

a) Price of Normal Oil Corn (NOC) = \$2.50 per bushel of 56 pounds.

b) Price of Fat = \$0.16 per pound

c) Price of Soybean Meal (SBOM) \$215.00 per ton

d) NOC equivalent cost per 100 lbs = sum of (NOC lbs.*2.50/56)

+ (Fat lbs.*0.16) + (SBOM lbs *215/2000)

e) NOC equivalent cost times 56/100 = Value of HOC bushel

f) Break-even Premium = Value of HOC bushel minus Price of NOC

Source: Hord's Livestock Co. Inc.

Challenges for Grain Handlers

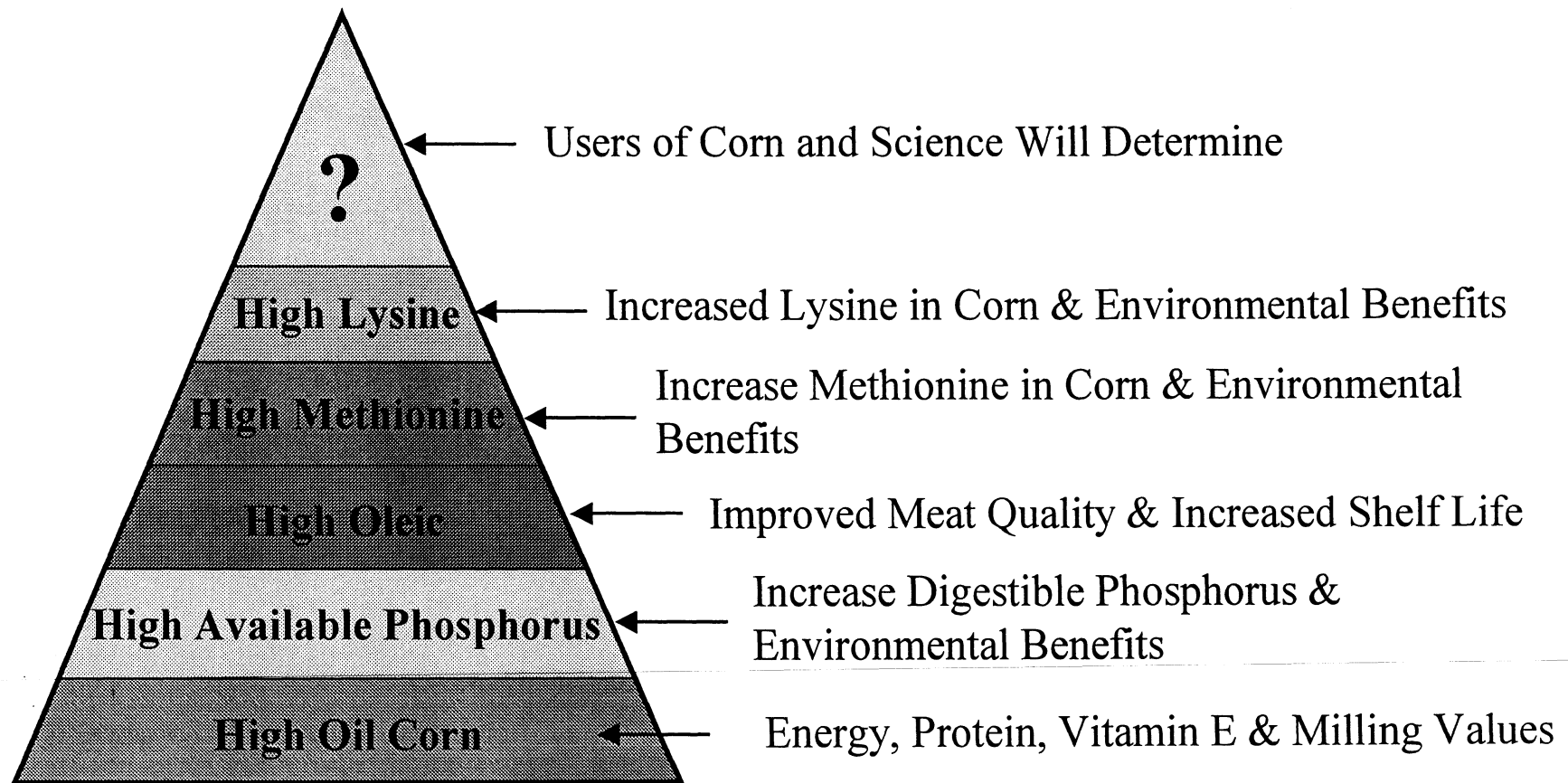
- Identity preservation for end user requires:
 - New more expensive testing equipment
 - Smaller, more specialized storage bins
 - More specialized transportation & handling
 - Increased coordination and management with grower and end user
 - A dual marketing system may emerge for these value-added products
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Agricultural Biotech. Firm Issues

- Distribution of Value Among Players
 - Profitability for all players
- European Union Regulations
 - GMOs may not be allowed in EU markets
- Intellectual Property Rights
 - Protection of patents
- High Oil Corn Is Just the Platform



High Oil Corn is Just the Beginning



Conclusions

- Biotech firms, seed dealers, growers, handlers, and end users must be more closely coordinated
- Biotech firms face more patent and regulation issues and increased competition
- Growers face higher risks & need higher returns
- Grain handlers face higher costs & improved management
- HOC increases value to end users
- Future success for all players will likely require stacking of new traits on HOC to gain higher profits
- Success of HOC depends on value being distributed to all players
- Consumer acceptance will be critical issue for success